

LEICESTERSHIRE SAFER COMMUNITIES STRATEGY BOARD

10th DECEMBER 2021

**REPORT OF THE DIRECTOR OF PUBLIC HEALTH AND EXECUTIVE
DIRECTOR, STRATEGY AND PLANNING, LEICESTER,
LEICESTERSHIRE AND RUTLAND CCGS**

**DRAFT LEICESTERSHIRE JOINT HEALTH AND WELLBEING
STRATEGY 2022 - 2032**

Background

1. The development of a Joint Health and Wellbeing Strategy (JHWS) is a statutory requirement of the Health and Wellbeing Board (HWB) to set out the strategic vision and priorities for improving Health and Wellbeing and reducing health inequalities. Approval was given at the HWB on the 25th November 2021 to consult on a 10-year JHWS, aligned with the Integrated Care System's requirement for the development of a Place Based Plan.
2. In January 2021, the Department of Health and Social Care (DHSC) published proposals through the White paper: Integration and Innovation: Working together to improve health and social care for all, to develop the NHS long term plan and bring forward measures for statutory Integrated Care Systems (ICS). The ICS for Leicester, Leicestershire and Rutland (LLR) was approved in April 2021 in shadow form, coming into full existence in April 2022. Whilst many relationships were established long before the ICS, this still represents a change in function and responsibility for many of the partners involved. For example, partnership working will be established across system (LLR collectively), place (Leicester, Leicestershire and Rutland separately) and neighbourhood (at locality level). The NHS long term plan highlights the importance of joint working, and the White Paper outlines a duty for the NHS and Local Authorities to collaborate with the introduction of Health and Care Partnerships to support integration and address health, public health and social care need with a key responsibility being to support place based joint work.
3. There is recognition regarding the opportunities of bringing together ICSs and place based HWBs to align and compliment supporting workstreams and priorities. The HWB has a statutory duty to develop a JHWS under the Health and Social Care Act 2012 and the current strategy is due to expire in 2022. This provides a timely opportunity for Leicestershire to align the new strategy and place-based plan to create one clear strategic vision for place.
4. At its meeting in July 2021, the HWB noted the development of a draft JHWS 2022 – 2032 and the establishment of working groups which would lead

on its development. The HWB on the 25th November 2021 approved the draft for consultation which is now open until the 23rd January 2022.

The draft Joint Health and Wellbeing Strategy 2022 – 2032

5. Considerable collaboration and partnership efforts have driven the development of the JHWS through establishment of a Project Board and subgroups to progress the detail (Needs Assessment, HWB Development session and Consultation & Engagement groups).
6. The HWB's Development Session was held virtually on the 23rd September 2021 to consider the data, engagement activity, current linked strategies from across the partnership and the inequalities and challenges local communities faced. HWB members and invited colleagues engaged with discussions based on the needs assessment pre-read covering the life course approach and cross cutting themes. Colleagues worked together to shape the specific priorities under each outcome. The session was well evaluated with positive feedback welcoming the collaborative approach

Proposed Outcomes

7. The proposed overall vision for the JHWS is, '*Giving everyone in Leicestershire the opportunity to thrive and live happy, healthy lives,*' with the strategic priorities aligning to the life course ICS transformational priorities as approved at the July HWB. The key draft priorities are detailed below;
 - a. Best Start For Life
 - i. First 1001 Critical Days
 - ii. School Readiness
 - iii. Preparing for Life
 - b. Staying Healthy, Safe and Well
 - i. Building Strong Foundations
 - ii. Staying Safe
 - iii. Enabling healthy choices and environments
 - c. Living and Supported Well
 - i. Industrialising prevention and self-care
 - ii. Effective management of frailty and complex care
 - d. Dying Well
 - i. Understanding the need
 - ii. Normalising end of life planning
 - iii. Effective transition
8. It is acknowledged that there are key workstreams covering the whole life course and these are part of a cross-cutting section to improve Mental Health, reduce health inequalities and consider the impact of Covid-19. Key

principles and enablers are also suggested in the strategy to support effective implementation of the strategy.

Delivery of the Strategy

9. The HWB acknowledges that partners across the system make a significant contribution to improving the health and wellbeing of the Leicestershire population both individually and collectively. Therefore, the HWB has a responsibility to ensure that the JHWS priorities have clear ownership, accountability and governance. As a result, the approved approach is 'do, sponsor, and watch' to allow the Board to proactively set the agenda around key health and care integration and partnership priority areas, whilst allowing partners to continue to deliver and drive change through their subgroups and organisations without blockages across the system. This approach is outlined in the paper that was considered by the HWB in July 2021 and will be further detailed as part of the delivery plan presented to the HWB in February 2022.
10. It is acknowledged that whilst the Joint Health and Wellbeing Strategy provides an overall vision for health and wellbeing across Leicestershire, it is important it is aligned to other partnership plans and strategies, including the County Council's Strategic Plan.

Safer Communities

11. To ensure crime and disorder implications are considered, links to the Leicestershire Safer Communities Strategy Board and wider Office of the Police and Crime Commissioner have been made through the attendance at the JHWS Project Board and working groups. The Staying Healthy, Safe and Well priority will ensure the health considerations of the Communities Safety Strategy Board are linked into the HWB

Monitoring delivery of the strategy

12. To enable the HWB to track progress against the outcomes, a high-level Delivery Plan is being developed which will capture specific actions to address the identified priorities and highlight any gaps. The Delivery Plan and bespoke dashboard will be presented to the HWB with the final strategy in February 2022.
13. An iterative approach has been taken to the drafting of the JHWS and Delivery Plan and this will be maintained throughout the duration of the Strategy so the HWB can ensure it adapts and responds to the changing policy landscape. This will include an annual review of progress and more in depth review every three years. This will enable it to stay relevant and will support the HWB in its aim to complement and contribute to the wider health and care system across LLR.

Consultation/Patient and Public Involvement

14. The HWB has approved an eight-week consultation exercise, which opened on the 29 November 2021, to help shape the JHWS and clarify that the priorities identified represent the needs of Leicestershire residents and communities. The consultation will engage with the public and key stakeholders in a variety of ways:
 - a. Information and an online questionnaire is now publicly available on [LCC's Have Your Say consultation and engagement site](#). This will be the main response tool – to be shared and promoted by all Board members and via social media
 - b. Paper copies and easy read versions are available from phpool@leics.gov.uk or by calling 0116 305 0705
 - c. A presentation is available for organisations/partners to use to promote to user groups and members of the public if required
 - e. The draft strategy will be presented to key stakeholder meetings.
15. Partners within the consultation, engagement and communications working group led by the County Council and CCG Communication Teams will support communications. LSCSB members and wider partner support is requested in promoting the survey.
16. The feedback from the consultation and engagement will be regularly analysed by the County Council's Business Intelligence and used to inform the development of the final Strategy and delivery plan.

Recommendations for the Board

17. The Leicestershire Safer Communities Strategy Board is asked to comment on the Draft Joint Health and Wellbeing Strategy 2022 – 2032 and support the circulation of the survey to partners, residents and communities.

Officers to Contact

Mike Sandys
Director Public Health
Leicestershire County Council
0116 3054239
Mike.sandys@leics.gov.uk

Vivienne Robbins
Public Health Consultant
Leicestershire County Council
0116 3055384
Vivienne.robbs@leics.gov.uk

Appendix

Draft Joint Health and Wellbeing Strategy

Background Papers

Report to the Health and Wellbeing Board – 8 July 2021 - Joint Health and Wellbeing Strategy Refresh

<http://politics.leics.gov.uk/documents/s162246/JHWS%20Refresh%20paper%20-%20July%20HWB.pdf>

This page is intentionally left blank